

Further Information on Board of Directors

Lee Boon Yang

Chairman
Non-Executive and
Independent Director

Date of first appointment as a director:

1 October 2011

Date of last re-election as a director:

29 November 2013

Board Committee(s) served on:

- Executive Committee (Chairman)
- Remuneration Committee (Chairman)
- Nominating Committee

Current Directorships/Principal Commitments

- Keppel Corporation Limited* (Chairman)
- Keppel Care Foundation Limited (Chairman)
- Singapore Press Holdings Foundation Limited (Chairman)
- Jilin Food Zone Pte. Ltd (Chairman)
- Jilin Food Zone Investment Holdings Pte. Ltd. (Chairman)

Directorships over the past 3 years (1/9/12 - 31/8/15)

Nil

* *Public-listed company*

Alan Chan Heng Loon

Chief Executive Officer
Executive and
Non-Independent Director

Date of first appointment as a director:

1 July 2002

Date of last re-election as a director:

2 December 2014

Board Committee(s) served on:

- Executive Committee

Current Directorships/Principal Commitments

- Singapore Press Holdings Foundation Limited (Director)
- SPH REIT Management Pte. Ltd. (Director) (as Manager of SPH REIT*)
- MediaCorp Press Ltd. (Director)
- MediaCorp TV Holdings Pte. Ltd. (Director)
- External Review Panel for SAF Safety (Chairman)
- Centre for Liveable Cities (Member)
- Singapore-China Foundation Ltd. (Chairman)
- Business China (Director)
- Lan Ting Holdings Pte. Ltd. (Director)
- Pavilion Energy Pte. Ltd. (Director)
- Pavilion Gas Pte. Ltd. (Director)
- World Association of Newspapers - IFRA (Director)
- Federation Internationale of Periodics Publishers (Member)
- Public Service Commission (Member)
- Singapore Symphony Orchestra Council (Member)

Directorships over the past 3 years (1/9/12 - 31/8/15)

- Lee Kuan Yew Fund for Bilingualism (Member)
- Singapore Power Ltd. (Director)
- SP PowerAssets Ltd. (Chairman)
- PowerGas Ltd. (Chairman)

* *Public-listed company*

Janet Ang Guat Har	Bahren Shaari	Chong Siak Ching
Non-Executive and Independent Director	Non-Executive and Independent Director	Non-Executive and Independent Director
Date of first appointment as a director: 17 October 2014 Date of last re-election as a director: 2 December 2014	Date of first appointment as a director: 1 April 2012 Date of last re-election as a director: 30 November 2012	Date of first appointment as a director: 22 October 2010 Date of last re-election as a director: 2 December 2014
Board Committee(s) served on: <ul style="list-style-type: none"> - Audit Committee[®] - Board Risk Committee[®] 	Board Committee(s) served on: <ul style="list-style-type: none"> - Audit Committee (Chairman) - Executive Committee[®] 	Board Committee(s) served on: <ul style="list-style-type: none"> - Nominating Committee - Remuneration Committee[®]
Current Directorships/Principal Commitments <ul style="list-style-type: none"> - IBM Singapore Pte. Ltd. (Director) - Caritas Singapore (Chairperson) - InfoComm Development Authority of Singapore (Board Member) - National Volunteer & Philanthropy Centre (Board Member) - Public Utilities Board (Board Member) - NUS Institute of Systems Science (ISS) (Board Member) - Business China (Director) - International Women's Forum (IWF) Singapore (President) Directorships over the past 3 years (1/9/12 - 31/8/15) <ul style="list-style-type: none"> - Nil 	Current Directorships/Principal Commitments <ul style="list-style-type: none"> - Bank of Singapore Ltd. (Director) - BOS Securities Korea (Director) Directorships over the past 3 years (1/9/12 - 31/8/15) <ul style="list-style-type: none"> - Maritime and Port Authority of Singapore (Member) 	Current Directorships/Principal Commitments <ul style="list-style-type: none"> - National Gallery Singapore (Chief Executive Officer & Director) - National University of Singapore (Trustee) - Yale-NUS College Governing Board (Member) - National Arts Council (Council Member) - Singapore-India Partnership Foundation (Director) - Non-Resident Ambassador-designate to Chile
[®] Appointed on 2 December 2014	[®] Appointed on 2 December 2014	

Further Information on Board of Directors

Chong Siak Ching	Ng Ser Miang	Quek See Tiat
Non-Executive and Independent Director	Non-Executive and Independent Director	Non-Executive and Independent Director
<p>Directorships over the past 3 years (1/9/12 - 31/8/15)</p> <ul style="list-style-type: none"> - Ascendas Pte Ltd (Director) - Standards, Productivity and Innovation Board (SPRING) (Deputy Chairman) - Ascendas Funds Management (S) Limited (as Manager of Ascendas Real Estate Investment Trust*) (Deputy Chairman) - Ascendas Property Fund Trustee Pte. Ltd. (as Trustee-Manager of Ascendas India Trust*) (Director) - Ascendas Hospitality Fund Management Pte Ltd (as Manager of Ascendas Hospitality Trust*) (Director) - Ascendas Hospitality Trust Management Pte Ltd (as Trustee-Manager of Ascendas Hospitality Trust*) (Director) - Frasers Property (China) Limited*# (Director) - Singapore Business Federation (Deputy Honorary Treasurer) - Jurong Health Services Pte. Ltd. (Director) 	<p>Date of first appointment as a director: 1 August 2007</p> <p>Date of last re-election as a director: 29 November 2013</p>	<p>Date of first appointment as a director: 1 September 2013</p> <p>Date of last re-election as a director: 29 November 2013</p>
<p>[®] Appointed on 2 December 2014</p> <p>* Public-listed</p> <p># Company listed on the Hong Kong Stock Exchange Ltd</p>	<p>Board Committee(s) served on:</p> <ul style="list-style-type: none"> - Nominating Committee (Chairman)[®] 	<p>Board Committee(s) served on:</p> <ul style="list-style-type: none"> - Board Risk Committee (Chairman) - Executive Committee[®] - Audit Committee
	<p>Current Directorships/Principal Commitments</p> <ul style="list-style-type: none"> - TIBS International Pte Ltd (Chairman) - Yanlord Land Group Limited* (Director) - Singapore Olympic Foundation (Chairman) - Fundacion Valencia Club de Futbol De La C.V. (Chairman) - Valencia Club de Futbol, S.A.D. (Director) 	<p>Current Directorships/Principal Commitments</p> <ul style="list-style-type: none"> - Singapore Technologies Engineering Ltd* (Director) - Neptune Orient Lines Ltd* (Director) - Building and Construction Authority (Board Member/ Chairman) - Monetary Authority of Singapore (Board Member) - Energy Market Authority (Board Member) - Council of Estate Agencies (Deputy President)
	<p>Directorships over the past 3 years (1/9/12 - 31/8/15)</p> <ul style="list-style-type: none"> - NTUC Fairprice Co-operative Limited (Chairman) - NTUC Fairprice Foundation Ltd (Chairman) - WBL Corporation Limited* (Chairman) - NTUC Choice Homes Co-operative Limited (Chairman) 	<p>Directorships over the past 3 years (1/9/12 - 31/8/15) Nil</p>
	<p>[®] Appointed on 2 December 2014</p> <p>* Public-listed company</p>	<p>[®] Appointed on 2 December 2014</p> <p>* Public-listed company</p>

Tan Chin Hwee	Tan Yen Yen	Lucien Wong Yuen Kuai
Non-Executive and Independent Director	Non-Executive and Independent Director	Non-Executive and Independent Director
Date of first appointment as a director: 1 March 2014 Date of last re-election as a director: 2 December 2014	Date of first appointment as a director: 1 April 2012 Date of last re-election as a director: 30 November 2012	Date of first appointment as a director: 15 October 2009 Date of last re-election as a director: 2 December 2014
Board Committee(s) served on: <ul style="list-style-type: none"> - Audit Committee - Board Risk Committee 	Board Committee(s) served on: <ul style="list-style-type: none"> - Remuneration Committee - Board Risk Committee 	Board Committee(s) served on: <ul style="list-style-type: none"> - Executive Committee - Remuneration Committee - Nominating Committee[®]
Current Directorships/Principal Commitments <ul style="list-style-type: none"> - Apollo Management Singapore Pte. Ltd. (Director) - Keppel REIT Management Limited (as manager of Keppel REIT*) (Director) - Lien Aid Limited (Director) - KKH Health Endowment Fund (Director) - Lighthouse (Mauritius) Ltd (Director) - Mt Sinai Capital Pte. Ltd. (Director) - Nanyang Technological University (Trustee) - Shanghai Advance Institute of Finance (Advisory Board Member) - Shanghai Jiao Tong University (Advisory Board Member) - Monetary Authority of Singapore (Finance Centre Advisory Panel) 	Current Directorships/Principal Commitments <ul style="list-style-type: none"> - Singapore Science Centre (Chairman) - Defence Science & Technology Agency (Director) - Cap Vista Pte Ltd (Director) - Gemalto NV[®] (Director) - National University of Singapore's School of Computing (Member) - TNF Ventures (Advisor Mentor) - Singapore Institute of Directors (Director) - Ministry of Culture, Community and Youth High Performance Sports, Performance & Selection Committee (Member) 	Current Directorships/Principal Commitments <ul style="list-style-type: none"> - Hap Seng Plantations Holdings Berhad* (Director) - Singapore Airlines Limited* (Director) - Maritime and Port Authority of Singapore (Chairman) - Temasek Holdings (Private) Limited (Director) - Singapore International Arbitration Centre (Chairman) - Singapore International Mediation Centre Limited (Director) - Eastern Development Private Limited (Director) - Eastern Development Holdings Pte. Ltd. (Director) - Allen & Gledhill LLP (Chairman and Senior Partner) - Singapore Health Services Pte. Ltd. (Director) - Singapore Business Federation (Trustee)
Directorships over the past 3 years (1/9/12 - 31/8/15) <ul style="list-style-type: none"> - CFA Singapore (President & Director) - Panel for Government Parliamentary Committee for Finance and Trade and Industry (Member) - Advisory Panel for Volunteer Youth Corp, Ministry of Community, Culture and Youth (Member) 	Directorships over the past 3 years (1/9/12 - 31/8/15) <ul style="list-style-type: none"> - Singapore Institute of Management International Academic Panel (Member) - Ministry of Communications & Information – Infocomm Media Masterplan's Talent and Manpower Working Committee (Member) - Ministry of Culture, Community and Youth – ASEAN Para Games Steering Committee (Member) 	Directorships over the past 3 years (1/9/12 - 31/8/15) <ul style="list-style-type: none"> - Linklaters Allen & Gledhill Pte. Ltd. (Director) - Monetary Authority of Singapore (Board Member) - Cerebos Pacific Limited* (Director)
* Public-listed company	[®] Listed in NYSE Euronext Amsterdam, and NYSE Euronext Paris	[®] Appointed on 2 December 2014 * Public-listed company