

BOARD OF DIRECTORS



LEE BOON YANG

Chairman
Non-Executive and Independent Director

Boon Yang was appointed Director of SPH on 1 October 2011. He is the Non-Executive Chairman of Keppel Corporation Limited. He is also Chairman of Keppel Care Foundation Limited, Singapore Press Holdings Foundation Limited and Jilin Food Zone Pte Ltd.

He has extensive experience in public service. He served as the Member of Parliament for Jalan Besar and Jalan Besar Group Representation Constituency (GRC) from December 1984 to April 2011. He was the Minister for Information, Communications and the Arts before retiring from political office in March 2009.

From 1991 to 2003, he served as Minister in the Prime Minister's Office, Minister for Defence, Minister for Labour and later Minister for Manpower. Prior to that, he held several public appointments including Senior Minister of State for Defence, National Development and Home Affairs, and Parliamentary Secretary to the Ministers for Environment, Finance, Home Affairs, and Communications and Information.

Before entry into politics, he worked as a veterinarian and R&D Officer in the Primary Production Department. He has also worked as the Assistant Regional Director for the US Feed Grains Council, and as Senior Project Manager for the Primary Industries Enterprise Pte Ltd.

Boon Yang holds a B.V.Sc Hon (2A) from the University of Queensland.



CHAM TAO SOON

Deputy Chairman
Non-Executive and Independent Director

Tao Soon was appointed Deputy Chairman of SPH on 1 March 2004, and Acting Chairman from 1 July 2011 to 1 December 2011. He has spent more than 30 years in the academia sector and currently is the Chancellor and Chairman of SIM University.

He is also the Chairman of NSL Ltd and Soup Restaurant Group Ltd, and a director of United Overseas Bank Ltd and Far Eastern Bank Limited.

In addition, he serves as Chairman of Singapore-China Foundation Ltd and a director of the Singapore International Foundation. He was a director of WBL Corporation Ltd and MFS Technology Ltd, a member of the Council of Presidential Advisors and Chairman of the Singapore Symphonia Co Ltd and the Nanyang Fine Arts Foundation Ltd.

Tao Soon holds a Bachelor of Engineering (Civil, Honours) from the University of Malaya, a Bachelor of Science (Mathematics, Honours) from the University of London and a Doctorate of Philosophy (Fluid Mechanics) from Cambridge University.

**ALAN CHAN HENG LOON**

Chief Executive Officer
Executive and Non-Independent Director

Alan joined SPH as its Group President on 1 July 2002, and was appointed Chief Executive Officer on 1 January 2003. He is responsible for managing the group's portfolio of businesses which includes newspapers, magazines and book publishing; Internet & mobile; broadcasting; events and out-of-home advertising and properties.

Alan is currently on the boards of Singapore Press Holdings Ltd and its subsidiaries including SPH REIT Management Pte Ltd, Singapore Power Ltd and its subsidiaries, MediaCorp TV Holdings Pte Ltd, MediaCorp Press Ltd and OpenNet Pte Ltd.

He is a member of the Public Service Commission (PSC) and the Singapore Symphony Orchestra Council; and a director of Business China, Singapore-China Foundation and the Lee Kuan Yew Fund for Bilingualism. He also serves on the boards of the Federation Internationale of Periodics Publishers and the World Association of Newspapers and News Publishers (WAN-IFRA). He chaired the Council that revised the Code of Corporate Governance in 2012.

Before joining SPH, Alan was an Administrative Officer in the Civil Service. He has worked in the Government for 25 years and some of his previous appointments included Permanent Secretary of the Ministry of Transport, Deputy Secretary of the Ministry of Foreign Affairs, Principal Private Secretary to then Senior Minister Lee Kuan Yew and Director of Manpower, Ministry of Defence.

Alan holds a Diplome d'Ingenieur from the Ecole Nationale de l'Aviation Civile, France and MBA (with Distinction) from INSEAD, France. He is a President's Scholar and was conferred the Public Administration Medal (Gold and Silver) and Meritorious Service Medal for his contributions to public service. In 2009, he was selected by INSEAD as "one of 50 Alumni who changed the world".

**BAHREN SHAARI**

Non-Executive and Independent Director

Bahren was appointed to the Board on 1 April 2012. He is the Managing Director and Marketing Head of South East Asia, Bank of Singapore, and has more than 20 years of private banking experience in global financial institutions.

Prior to joining Bank of Singapore, he was Managing Director of UBS AG Wealth Management where he headed the South East Asia and Australia Marketing team. He is active in public service and was a board member of the Maritime Port Authority of Singapore for 11 years. In 2008, he was conferred the Public Service Medal by the President of Singapore.

Bahren graduated with a Bachelor of Accountancy from the National University of Singapore. He attended the Advance Management Program of Wharton Business School.

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WILLIE CHENG JUE HIANG

Non-Executive and Independent Director

Willie was appointed a director of SPH on 1 March 2004. He is also a director of United Overseas Bank Ltd, Singapore Health Services Pte Ltd and FEO Hospitality Asset Management Pte Ltd.

He serves on the boards and councils of several civic and charitable organisations. He is the Chairman of Caritas Humanitarian Aid & Relief Initiatives, Singapore and the Singapore Institute of Directors, and Deputy Chairman of Catholic Foundation Ltd. He is also a director of the Council for Third Age, SymAsia Foundation Ltd and NTUC Eldercare Co-operative Ltd.

Willie holds a Bachelor of Accountancy (First Class Honours) from the University of Singapore. He is a fellow of the Institute of Singapore Chartered Accountants, the Singapore Institute of Directors and the Singapore Computer Society.



CHONG SIAK CHING

Non-Executive and Independent Director

Siak Ching was appointed a director of SPH on 22 October 2010. She is the Chief Executive Officer and a director of The National Art Gallery, Singapore. She was recognised as the 'Outstanding CEO of the Year' in the Singapore Business Awards 2009.

She holds several appointments which include director of Ascendas Pte Ltd, Deputy Chairman of Singapore Standards, Productivity and Innovation Board (SPRING), a director of Jurong Health Services Pte. Ltd., council member of the Singapore Business Federation and a member of the National Arts Council, NUS Board of Trustees and Yale-NUS College Governing Board.

She was President and Chief Executive Officer of Ascendas Pte Ltd and served in the Ascendas group of companies from 2000 to 2013. Prior to this, she was Deputy Chief Executive Officer of JTC Corporation from 2000 to 2001.

Siak Ching, a licensed valuer, graduated from the National University of Singapore (NUS) with an Honours Degree in Estate Management and was awarded a Gold Medal by the Singapore Institute of Surveyors and Valuers. She also has a Masters in Business Administration from NUS and has completed the Advance Management Program at Harvard Business School. She was conferred a Distinguished Alumni Award by NUS in the Faculty of Architecture and Building Management in 1999. In 2009, she was again conferred with a NUS Distinguished Alumni Service Award in recognition of her unwavering commitment and service to her alma mater.

**NG SER MIANG**

Non-Executive and Independent Director

Ser Miang joined the SPH Board on 1 August 2007. He is the Chairman of TIBS International Pte Ltd, NTUC Fairprice Co-operative Limited, NTUC Fairprice Foundation Ltd and a director of Yanlord Land Group Ltd.

He was a director of TIBS Ltd, SMRT Ltd, Biosensors International Group Ltd, International Factors (Singapore) Ltd, Transpac Industrial Holdings Limited, WBL Corporation Ltd and NTUC Choice Homes Co-operative Limited.

Ser Miang is Singapore's non-resident Ambassador to the Kingdom of Norway, Chairman of the Singapore Olympic Foundation, a Vice-President of the International Olympic Committee (IOC) and a member of several IOC Commissions. He was a former Nominated Member of Parliament and a former non-resident Ambassador to the Republic of Hungary. He was Chairman of the Inaugural Youth Olympic Games in Singapore in 2010.

He was named Outstanding Chief Executive of the Year 1992. In addition to the Public Service Star in 1999, he was conferred the Meritorious Service Medal (Pingat Jasa Gemilang) by the Singapore Government for the National Day Awards in 2010. He was also conferred the Meritorious Award Commander's Cross by the President of Hungary in 2012.

Ser Miang holds a BBA (Honours) from the University of Singapore.

**QUEK SEE TIAT**

Non-Executive and Independent Director

See Tiat joined the SPH Board on 1 September 2013.

From 1 July 1987 to 30 June 2012, See Tiat was a Partner and subsequently Deputy Chairman of PricewaterhouseCoopers LLP. He has extensive audit and business advisory experience, and has been involved in planning, executing and managing audits of large public listed companies in Singapore.

See Tiat is the Chairman of the Building and Construction Authority and serves on the boards of the Monetary Authority of Singapore, Energy Market Authority, Singapore Technologies Engineering Ltd and Neptune Orient Lines Ltd.

See Tiat graduated with Honours (Second Class Upper) in Economics from the London School of Economics & Political Science. He is also a Fellow with the Institute of Chartered Accountants in England and Wales.

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SUM SOON LIM

Non-Executive and Independent Director

Soon Lim was appointed to the Board on 5 December 2003.

He is the Chairman of Cathay International Holdings Ltd and Bright Vision Hospital, and a director of Singapore Technologies Telemedia Pte Ltd, STT Communications Ltd and National Neuroscience Institute of Singapore Pte Ltd.

He has also served on the boards of Yantai Raffles Shipyard Ltd, Eastern Health Alliance Pte Ltd, Changi General Hospital Pte Ltd, Singapore National Eye Centre Pte Ltd, National Heart Centre of Singapore Pte Ltd, KK Women's and Children's Hospital Pte Ltd and Times Development Pte Ltd.

He was conferred the Public Service Medal for his contributions to public service.

Soon Lim received a B.Sc. (Honours) in Production Engineering from the University of Nottingham, England.



TAN YEN YEN

Non-Executive and Independent Director

Yen Yen joined the Board on 1 April 2012. She is currently Senior Vice President, Applications, Oracle Corporation Asia Pacific.

She is the Chairman of the Singapore Science Centre, a member of the Defence Science & Technology Agency (DSTA) Board, and director of Cap Vista Pte Ltd and Gemalto NV. Additionally, she sits on the Board of Advisors of the Singapore Institute of Management's International Academic Panel and is a member of the National University of Singapore's School of Computing. She was recently appointed to the Board of the Singapore Institute of Directors. She is a member of the Ministry of Communications & Information's Infocomm Media Masterplan's Talent and Manpower Work Committee.

Prior to joining Oracle, she was Vice President and Managing Director for Hewlett-Packard Singapore.

Yen Yen has played an active role in Singapore's infocomm industry, having served as Chairman of the Singapore Infocomm Technology Federation and Deputy Chairperson on the Ministry of Information, Communications and the Arts (MICA) Internet and Media Advisory Committee. She was also a member of the Government Parliamentary Council of MICA and the Economic Strategies Committee's IT Working Group subcommittee. She is in the Ministry of Culture, Community and Youth's High Performance Sports Performance & Selection Sub-Committee that steers the development of High Performance Sports in Singapore.

Yen Yen has a degree in Computer Science from the National University of Singapore and an Executive MBA degree with Helsinki School of Economics Executive Education.

**LUCIEN WONG YUEN KUAI**

Non-Executive and Independent Director

Lucien was appointed a director on 15 October 2009. He is the Chairman and Senior Partner of the law firm, Allen & Gledhill LLP, and has extensive experience in legal practice, specialising in banking, corporate and financial services work.

He is currently Chairman of the Maritime and Port Authority of Singapore. He is a member of the Board of Trustees of Singapore Business Federation and a director of Singapore Health Services Pte Ltd. He also sits on the boards of Temasek Holdings (Private) Limited, Hap Seng Plantations Holdings Berhad and Singapore Airlines Limited.

Lucien holds a Bachelor of Law (2nd Class Upper) Honours degree from the University of Singapore and was called to the Singapore Bar in 1979.