

Financial REVIEW

Group Simplified Financial Position

	2011 S\$'000	2010* S\$'000	2009* S\$'000	2008* S\$'000	2007** S\$'000
Assets					
Property, plant and equipment	394,086	427,783	462,534	490,297	488,912
Investment properties	1,754,259	1,730,069	1,174,465	1,140,180	1,100,620
Investments	1,065,543	1,269,900	756,531	979,092	1,215,444
Cash and cash equivalents	392,514	460,995	299,253	211,024	122,160
Trade and other receivables	156,136	264,124	458,277	252,417	175,583
Inventories	37,317	26,974	29,370	36,281	19,341
Other assets	88,919	54,157	54,928	41,414	16,297
Total	3,888,774	4,234,002	3,235,358	3,150,705	3,138,357
Shareholders' interests					
Capital and reserves	2,232,005	2,226,282	2,055,176	2,088,899	2,123,124
Non-controlling interests	74,584	79,744	9,486	12,378	3,260
Liabilities					
Borrowings					
Non-current	1,011,168	860,114	723,393	573,616	573,745
Current	100,800	570,800	870	800	1,000
Trade and other payables					
Non-current	27,776	21,438	22,858	21,924	20,144
Current	296,670	286,861	254,838	272,260	238,533
Taxation					
Deferred	49,481	54,161	80,232	75,461	74,465
Current	89,488	120,213	71,584	92,173	99,638
Other liabilities	6,802	14,389	16,921	13,194	4,448
Total	3,888,774	4,234,002	3,235,358	3,150,705	3,138,357

Restated to take into account the retrospective adjustments relating to FRS 40 - Investment Property.

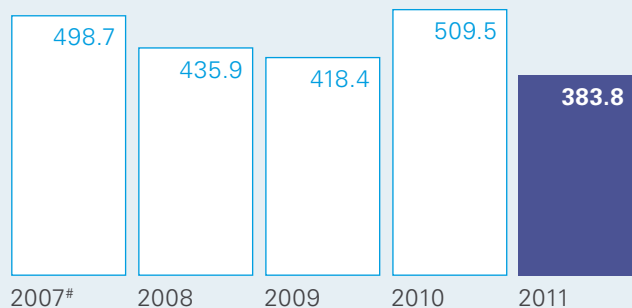
* Certain figures have been reclassified to conform with current year's presentation.

Group Quarterly Results

	2011					2010				
	1st Qtr S\$'000	2nd Qtr S\$'000	3rd Qtr S\$'000	4th Qtr S\$'000	Full Year S\$'000	1st Qtr S\$'000	2nd Qtr S\$'000	3rd Qtr S\$'000	4th Qtr S\$'000	Full Year S\$'000
Operating revenue	318,717	287,820	328,820	315,615	1,250,972	353,959	318,711	414,976	293,425	1,381,071
Operating profit	116,305	78,890	110,226	103,617	409,038	159,353	127,477	176,832	75,441	539,103
Profit before taxation	123,336	88,925	132,783	111,638	456,682	169,248	131,371	189,225	100,048	589,892
Profit attributable to shareholders	102,287	75,416	114,817	96,055	388,575	144,701	113,333	164,557	75,283	497,874
Earnings per share (S\$)	0.06	0.05	0.07	0.06	0.24	0.09	0.07	0.10	0.05	0.31

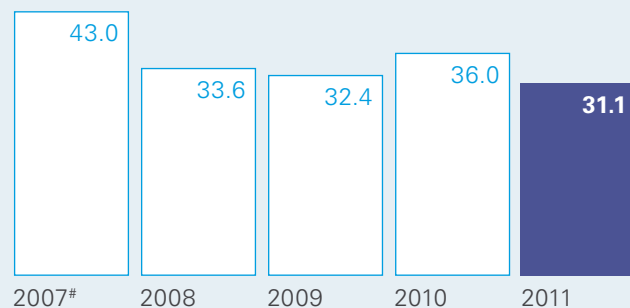
After-Tax Profit

(\$'m)



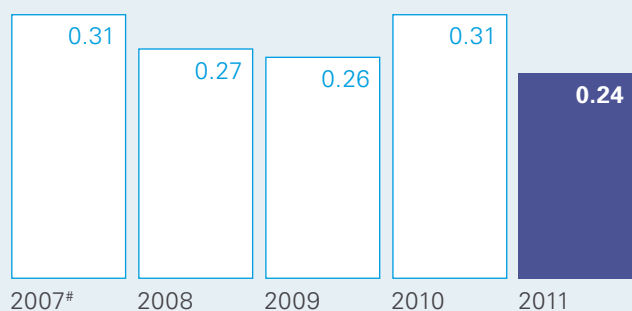
Return on Operating Revenue

(%)



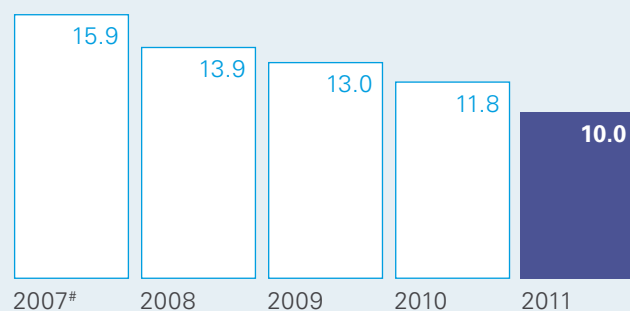
Earnings Per Share

(\$)

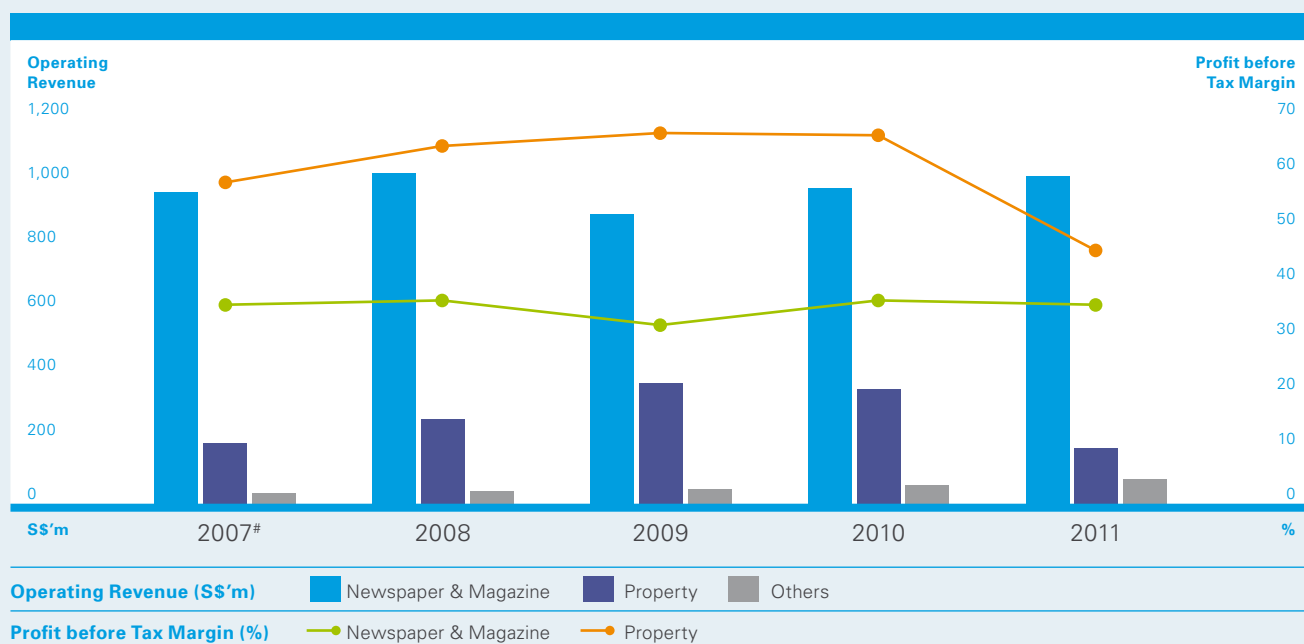


Return on Assets

(%)



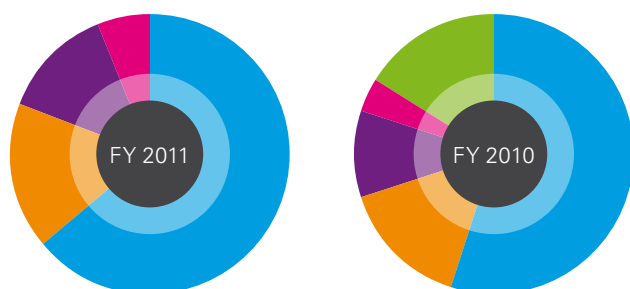
Segmental Operating Revenue and Segmental Profit Margin



Restated to take into account the retrospective adjustments relating to FRS 40 – Investment Property.

Financial REVIEW

Operating Revenue Composition



	FY 2011	FY 2010
● Advertisements	64%	55%
● Circulation	17%	15%
● Rental & Services	13%	10%
● Others	6%	4%
● Property Development	-	16%

REVIEW OF RESULTS FOR FY 2011

FY 2011 Group operating revenue of S\$1,251.0 million surpassed the previous financial year's by S\$91.5 million (7.9%), excluding revenue from Sky@eleven which was completed in May 2010. All business segments turned in a good performance.

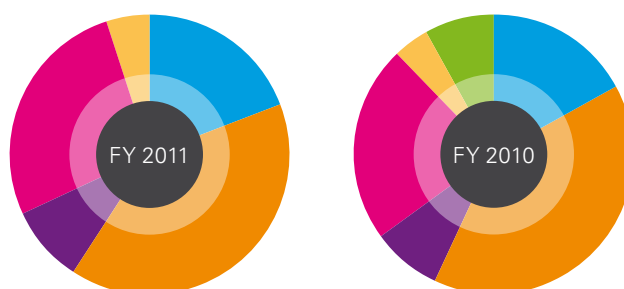
Revenue for the Newspaper and Magazine segment grew year-on-year by S\$39.2 million (4.0%) to S\$1,013.3 million. Print advertisement revenue rose by S\$41.6 million (5.7%), boosted by strong Display advertisement sales. Circulation revenue fell slightly by S\$1.9 million (0.9%).

Rental income for the Group continued to register robust growth in FY 2011 with an increase of S\$33.4 million (24.9%) compared to FY 2010. Paragon contributed S\$15.0 million (11.4%) to the increase on the back of higher rental rates. Clementi Mall achieved 100% occupancy and reported its maiden rental income of S\$18.4 million this financial year.

Operating revenue from the Group's other businesses improved by 37.3% to S\$69.8 million. The increase was driven by income from the exhibitions business for newly acquired and other shows, and higher revenue from online and other media businesses.

Materials, consumables and broadcasting costs were up by S\$15.0 million (10.0%). Newsprint costs increased by S\$11.8 million (13.1%) fuelled by higher newsprint prices but partially cushioned by a favourable exchange rate. Production costs associated with the exhibitions business also increased in line with higher revenue.

Cost Composition



	FY 2011	FY 2010
● Materials, Consumables & Broadcasting Costs	19%	17%
● Staff Costs	40%	40%
● Depreciation	9%	8%
● Other Operating Expenses	27%	23%
● Finance Costs	5%	4%
● Property Development Costs	-	8%

The increase in staff costs of S\$8.0 million (2.3%) was attributable to salary increments and increased headcount, partially offset by a reduced variable bonus provision. Staff costs for FY 2010 also included government jobs credit.

The increase in depreciation expenses of S\$7.8 million (11.2%) arose from newly opened Clementi Mall and enhancements to existing assets.

Other operating expenses rose by S\$30.0 million (14.9%) with the commencement of Clementi Mall operations, costs incurred for newspaper subscription drives and step-up in overheads in tandem with increased business activities and inflationary pressures.

The Group turned in a creditable performance with recurring earnings of S\$409.0 million, an improvement of S\$24.1 million (6.3%) against FY 2010, excluding profits from Sky@eleven of S\$154.2 million in FY 2010. Overall, net profit attributable to shareholders was S\$388.6 million, lower by S\$109.3 million (22.0%) compared to FY 2010.